

**REPORT TO:** Executive Board  
**DATE:** 14 June 2018  
**REPORTING OFFICER:** Operational Director – Finance  
**PORTFOLIO:** Resources  
**SUBJECT:** 2017/18 Financial Outturn  
**WARD(S):** Borough-wide

## **1.0 PURPOSE OF REPORT**

1.1 To report the final revenue and capital spending position for 2017/18.

## **2.0 RECOMMENDED: That**

- 1) The report be noted; and
- 2) The information within the report is taken into account when reviewing the 2018/19 budget monitoring position, medium term forecast and saving proposals for future years.

## **3.0 SUPPORTING INFORMATION**

### **Revenue Spending**

- 3.1 The final accounts for 2017/18 are nearing completion and the revenue spending position for each Department, subject to external audit, is shown in Appendix 1.
- 3.2 Since 2010 the Council has experienced significant reductions in Government grant funding. Halton's available funding as assessed by the Government's own "core spending power" measure has reduced by 29% (£326 per head of population) during this period, whereas the average reduction nationally is only 21% (£210 per head of population). This significant reduction in funding has occurred during a time when the demand for council services and the cost of such has been increasing rapidly.
- 3.3 Despite these ongoing challenges, the Council has continued to manage its finances well, by restricting spending to only essential items and using reserves to assist with funding services where significant extra cost pressures have emerged.
- 3.4 At 31<sup>st</sup> December 2017 it was forecast that by year-end the overall outturn position might be in the region of £3.5m above budget.

However, the summary presented in Appendix 1 shows that total actual spending is £1.026m higher than the planned budget of £103.282m, with the variance being funded from the Council's general reserve. This represents a significant improvement from the forecast position and is due to the close monitoring undertaken by Members and Officers and the actions taken to curb spending except where considered absolutely essential. Further details are provided within the report regarding the movement between the forecast and actual outturn positions.

- 3.5 Total employee expenditure for the year was approximately £67.749m (£68.335m in 2016/17), which was £0.820m below the budget. The variance is primarily due to the number of posts which have been held vacant over the past year, some of which have been deleted from the structure in the new financial year as a means of achieving budget savings.
- 3.6 Included within the employees budget is a staff turnover savings target of 3%, which reflects the saving made between a member of staff leaving a post and the post being filled. The target for the year has been achieved in most Departments, with the exception of Community & Environment, Economy, Enterprise & Property and Policy, People, Performance & Efficiency where staff turnover was less than anticipated.
- 3.7 A number of underspends against the 2017/18 budget have been approved as one-off budget savings for 2018/19. These have been carried forward into 2018/19 when preparing the year-end accounts and as part of the review of reserve balances.
- 3.8 Details of spend and income on Mersey Gateway is included within Appendix 1 to the report. Overall the Mersey Gateway has no impact on the Councils 2017/18 outturn position as all spend has been funded from either toll charges or Government grant.
- 3.9 Within the overall net position for the year, the key budget variances are as follows;
  - (i) **Children and Families Department (£4,259,000 overspend):-**  
As highlighted throughout the year, a significant overspend against budget was expected for the Department. As at 31 December 2017 the overspend position was £3.765m with the final outturn position expected to be in the region of £5.020m. Utilisation of reserves of approximately £0.5m together with concentrated efforts in reducing spend throughout the Department has helped limit the final overspend position to £4.259m.

The 2018/19 budget approved by Council on 7th March 2018, included an additional £3.0m of budget provision for the Children & Families Department which will help to alleviate the overspend position and service demand pressures for the forthcoming year.

It is intended that as far as possible this additional budget provision and ongoing reviews in service provision will be used to limit the overall financial pressure brought about by increased service demand.

Expenditure relating to out of borough residential placements was £6.609m, this being £2.004m (30%) over the available budget. The average number of young people in residential placements during 2017/18 was 67 compared to the 2016/17 average of 76, a reduction of 12%. Work is ongoing to challenge provider costs and there has been a positive response to this. Work is also underway to try and prevent more children going into residential placements.

Spend on out of borough fostering has increased over the past year, resulting in a overspend against budget of £1.243m. The number of children in an independent fostering agency placement has increased from 67 in 2016/17 to 80 in 2017/18, which equates to a percentage increase of 19%. In house foster carers are utilised wherever possible, but there has been a significant reduction in the number of foster carers within the Borough. Every effort is being made to recruit new foster carers, but this is a lengthy process and as a result it will take time for the council to build up a new bank of foster carers. The reduction in numbers of in house foster carers has resulted in out of borough placements being sought at a much higher cost.

Expenditure relating to Special Guardianship Orders is £0.404 over budget. Expenditure has increased from £1.374m in 2016/17 to £1,496m in 2017/18, which is an increase of 9%. A Special Guardianship Order places a child or young person to live with someone other than their parent(s) on a long term basis and Special Guardians have parental responsibility for a child until they reach 18 years of age. Special Guardianship Orders are set up through the family court and not the Council, which makes it difficult to estimate how many more of these orders will be agreed in the next financial year. This area will continue to be a budget pressure in 2018/19.

Expenditure relating to Direct Payments/Individual Budgets is £0.221m over budget. Demand for Individual Budgets for Children with Disabilities continues to increase and alongside this less funding was received from Halton Clinical Commissioning Group (HCCG) as fewer packages of care meet their criteria for being joint funded. The high cost packages need to continue to be reviewed in a timely manner to check outcomes are being met and whether costs can be reduced, but still ensuring the needs of the individual children are being met.

Early Years net expenditure was £0.132m over budget at year-end. This primarily related to shortfalls in income of £0.139m at the two day care centres (Warrington Road and Ditton Early Years Centres). This is expected to continue to be an issue over the next financial year.

- (ii) **Adult Social Care Department (£202,000 underspend):-** Overall the Department including the Complex Care Pool Budget has spent less during the year than the allocated budget. The main reason for the variance was employee costs being less than expected during the year as posts have been held vacant wherever possible. The main pressure on the budget for the Department (excluding the Pool Budget) continues to be the income target for community meals which was underachieved by £0.101m. The impact of the shortfall in budgeted income has been reviewed as part of the process in setting the 2018/19 base budget, with a permanent reduction of £0.065 being applied to the budget target.

Net spend on the Complex Care Pool Budget (hosted with Halton CCG) was £0.142m above budget, but the overspend position has been carried forward to 2018/19 and it is envisaged this will be met from in-year efficiencies.

As at 31 December 2017 the Pool Budget's overspend position was £0.961m with a forecast outturn overspend of £1.427m. Contingency budget from the CCG minimum contribution to the Better Care Fund and Additional Better Care Fund monies have been utilised to offset budget pressures. The financial recovery action plan has already been implemented by the Pool Manager to look at reducing adult health and social care costs and this will continue into 2018/19. This will be particularly important given the Additional Better Care Fund grant will be significantly reduced in 2018/19 and again in 2019/20.

The biggest budget pressure on the Pool Budget was against Adult Health & Social Care Services (Residential & Nursing Care, Domiciliary & Supported Living, Direct Payments and Day Care). Budget pressures within these areas are being reviewed by way of the financial recovery plan. In particular, this focuses upon high cost packages of care and out of borough replacements.

- (iii) **Community & Environment Department (£706,000 overspend):-** The overspend position for the Community & Environment Department is in line with that reported at 31 December 2017 and is significantly less than the year end forecast position of £1.270m.

The main budget pressure for the Department during the financial year related to employee costs. This was as a result of the staff

turnover savings target not being met and casual staff spending being significantly higher than the previous financial year although partly mitigated by a reduction in agency costs.

The new waste contract started mid-year and as expected costs have initially increased based on the Council's estimated share of overall waste. The final overspend of £0.146m against this area was lessened by the use of a reserve created in anticipation of this initial budget pressure.

Sales income for the Department was £0.131m below the budget target, relating primarily to commercial catering and the Stadium. Fees and charges income was also below budget by £0.222m due to shortfalls in letting & promotional fees, fitness memberships and litter fines. Income targets for the Department have been reviewed as part of the 2018/19 budget setting process and this will go some way to alleviating the budget pressures.

- (iv) **Economy, Enterprise & Property Department (£226,000 underspend):-** At 31 December 2017 it was forecast the Department would be underspent against budget by £0.161m for the full year. The actual underspend has increased during the final three months of the year, resulting in underspend of £0.226m.

The main reasons for the underspend are a reduction in energy costs and an increase in fees and charges income of £0.102m due to the increase in rental income brought about by favourable rent reviews negotiated during the year.

- (v) **Central Support Departments (£878,000 underspend):-** The four central support departments covering Finance, Legal, ICT and Policy, People, Performance and Efficiency recorded a significant underspend against budget as had been forecast throughout the year.

The main reasons for the underspend were due to a number of posts being held vacant, supplies and services and contract related spend, being less than forecast.

- (vi) **Corporate & Democracy (£2,569,000 underspend):-** There is a significant underspend against the Corporate & Democracy budget which can be attributed to three main areas.

Net capital financing costs for the year are less than forecast due to slippage in the capital programme resulting in lower borrowing costs than forecast and an increase in interest receivable due to the rise in the Bank of England base rate.

At the end of the financial year there was unused contingency budget of £0.759m which has helped contribute towards overspends elsewhere across the Council.

A number of one-off grants have been received during the year, such as those relating to business rate reliefs as a result of changes to Government policy. In addition, the business rates pool arrangement with Warrington and St Helens councils has generated extra income of £0.254m for Halton.

### Reserves and Balances

- 3.10 The Council's Reserves and Balances have been reviewed in accordance with the Reserves and Balances Strategy and are considered reasonable given the scale of the financial challenges facing the Council.
- 3.11 The variance between total revenue spending and the planned budget has been funded from the Council's General Reserve, reducing it to £3.806m. At this level it is considered that the General Reserve is not sufficient given the level of increasing service pressures, the continuation of public spending cuts and the risk of fluctuations in the level of business rates retained. Therefore, a number of earmarked reserves have been reviewed and reductions made where possible, to enable a further £1.200m to be moved into the General Reserve, taking the balance to a more prudent level of £5.006m.

### School Balances

- 3.12 School balances as at 31 March 2018 total £3.8m (compared to £5.1m last year-end). There is also £0.4m of unspent Schools related funding held centrally which will carry forward into 2018/19.
- 3.13 The breakdown of spending for 2017/18 against Individual School Budgets (ISB) is given in the table below.

<b>Individual School Budgets (ISB) 2017/18</b>					
	Nursery Schools £'000	Primary Schools £'000	Secondary Schools £'000	Special Schools £'000	Total £'000
Balance b/f from 2016/17	33	3,890	627	226	4,776
ISB for 2017/18	1,032	46,627	19,172	6,975	73,806
<b>Total Budget</b>	<b>1,065</b>	<b>50,517</b>	<b>19,799</b>	<b>7,201</b>	<b>78,582</b>
Actual Expenditure	1,023	47,153	19,691	6,884	74,751
<b>Balance c/f to 2018/19</b>	<b>42</b>	<b>3,364</b>	<b>108</b>	<b>317</b>	<b>3,831</b>

## **Capital Spending**

3.14 The Capital Programme has been revised to reflect an additional allocation of Disabled Facilities Grant funding received in the final quarter of 2017-18.

3.15 Capital spending at 31st March 2018 totalled £114.7m, which is 99.4% of the total Capital Programme of £115.4m (which assumes a 20% slippage between years). Note that no slippage has been calculated on the Mersey Gateway Construction Costs or Mersey Gateway Liquidity Fund.

## **4.0 POLICY AND OTHER IMPLICATIONS**

4.1 There are none.

## **5.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES**

5.1 There are no direct implications, however, the revenue budget and capital programme support the delivery and achievement of all the Council's priorities.

## **6.0 RISK ANALYSIS**

6.1 There are a number of financial risks within the budget. However, the Council has maintained a budget risk register throughout the year and has internal controls and processes in place to ensure that spending remains in line with budget as far as possible.

## **7.0 EQUALITY AND DIVERSITY ISSUES**

7.1 There are none.

## **8.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972**

8.1 There are no background papers under the meaning of the Act.

## APPENDIX 1

### 2017/18 REVENUE EXPENDITURE

#### Summary

Department/Directorate	Annual Budget £'000	Actual Expenditure £'000	Variance (overspend) £'000
Adult Social Care	38,456	38,254	202
Children & Families	20,510	24,769	(4,259)
Education, Inclusion & Provision	10,865	10,939	(74)
Public Health & Public Protection	390	375	15
<b>People Directorate</b>	<b>70,221</b>	<b>74,337</b>	<b>(4,116)</b>
Community & Environment	25,035	25,741	(706)
Economy, Enterprise & Property	3,106	2,880	226
Finance	4,459	4,141	318
ICT & Support Services	733	537	196
Legal & Democratic	533	355	178
Planning & Transportation	15,167	15,044	123
Policy, People, Performance & Efficiency	0	-186	186
<b>Enterprise, Community &amp; Resources Directorate</b>	<b>49,033</b>	<b>48,512</b>	<b>521</b>
<b>Corporate &amp; Democracy</b>	<b>-15,972</b>	<b>-18,541</b>	<b>2,569</b>
<b>Mersey Gateway</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue Expenditure</b>	<b>103,282</b>	<b>104,308</b>	<b>(1,026)</b>



## PEOPLE DIRECTORATE

### Adult Social Services & Prevention and Assessment Department

	Annual Budget £'000	Actual Spend £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	13,761	13,407	354
Other Premises	392	424	(32)
Supplies & Services	1,366	1,364	2
Aids & Adaptations	113	106	7
Transport	207	209	(2)
Food Provision	195	182	13
Contracts & SLAs	495	498	(3)
Emergency Duty Team	95	95	0
Other Agency	749	750	(1)
Payments To Providers	1,467	1,478	(11)
Contribution to Complex Care Pool	20,647	20,647	0
<b>Total Expenditure</b>	<b>39,487</b>	<b>39,160</b>	<b>327</b>
<b><u>Income</u></b>			
Sales & Rents Income	-306	-315	9
Fees & Charges	-741	-640	(101)
Reimbursements & Grant Income	-1,102	-1,090	(12)
Transfer From Reserves	-375	-375	0
Capitalised Salaries	-177	-177	0
Government Grant Income	-854	-853	(1)
<b>Total Income</b>	<b>-3,555</b>	<b>-3,450</b>	<b>(105)</b>
<b>Net Operational Expenditure</b>	<b>35,932</b>	<b>35,710</b>	<b>222</b>
<b><u>Recharges</u></b>			
Premises Support	517	517	0
Asset Charges	347	347	0
Central Support Services	3,352	3,352	0
Internal Recharge Income	-2,189	-2,189	0
Transport Recharges	497	517	(20)
<b>Net Total Recharges</b>	<b>2,524</b>	<b>2,544</b>	<b>(20)</b>
<b>Net Department Expenditure</b>	<b>38,456</b>	<b>38,254</b>	<b>202</b>

## Children & Families Department

	Annual Budget £'000	Actual Spend £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	8,716	8,478	238
Premises	297	254	43
Supplies and Services	970	1,121	(151)
Transport	6	166	(160)
Direct Payments/Individual Budgets	388	609	(221)
Commissioned Services	216	212	4
Out of Borough Residential Placements	4,605	6,609	(2,004)
Out of Borough Adoption	80	165	(85)
Out of Borough Fostering	1,066	2,309	(1,243)
In House Adoption	205	278	(73)
Special Guardianship	1,092	1,496	(404)
In House Foster Carer Payments	1,624	1,624	0
Care Leavers	227	217	10
Family Support	58	85	(27)
Emergency Duty team	89	97	(8)
Contracted Services	5	5	0
Capital Finance	6	0	6
Early Years	97	229	(132)
Financing Costs	3	15	(12)
Transfer to Reserves	37	37	0
<b>Total Expenditure</b>	<b>19,787</b>	<b>24,006</b>	<b>(4,219)</b>
<b><u>Income</u></b>			
Adoption Placements	-45	0	(45)
Fees and Charges	-21	-22	1
Sales Income	-64	-64	0
Rents	-79	-79	0
Dedicated Schools Grant	-97	-97	0
Reimbursements & Other Grant Income	-787	-787	0
Government Grants	-348	-348	0
Transfer from Reserves	-579	-579	0
<b>Total Income</b>	<b>-2,020</b>	<b>-1,976</b>	<b>(44)</b>
<b>Net Operational Expenditure</b>	<b>17,767</b>	<b>22,030</b>	<b>(4,263)</b>
<b><u>Recharges</u></b>			
Premises Support	480	480	0
Transport Support	48	44	4
Central Support Service Costs	2,215	2,215	0
<b>Net Total Recharges</b>	<b>2,743</b>	<b>2,739</b>	<b>4</b>
<b>Net Department Expenditure</b>	<b>20,510</b>	<b>24,769</b>	<b>(4,259)</b>

## Education, Inclusion & Provision

	Annual Budget	Actual Spend	Variance (Overspend) £'000
	£'000	£'000	
<b><u>Expenditure</u></b>			
Employees	5,855	5,735	120
Premises	97	97	0
Supplies & Services	2,185	2,194	(9)
Transport	5	18	(13)
Schools Transport	923	1,237	(314)
Commissioned Services	2,526	2,548	(22)
Agency Related Expenditure	1,525	1,490	35
Independent School Fees	2,871	2,871	0
Inter Authority Special Needs	224	224	0
Pupil Premium Grant	89	89	0
Nursery Education Payments	4,934	4,934	0
Capital Finance	7,965	7,965	0
<b>Total Expenditure</b>	<b>29,199</b>	<b>29,402</b>	<b>(203)</b>
<b><u>Income</u></b>			
Fees & Charges	-321	-382	61
Government Grants	-4,443	-4,457	14
Reimbursements & Other Grant Income	-1,853	-2,108	255
Schools SLA Income	-181	-289	108
Transfer to/from Reserves	-498	-487	(11)
Dedicated Schools Grant	-12,471	-12,471	0
Inter Authority Income	-578	-365	(213)
Rent	-88	-70	(18)
Syrian Refugee Grant	-27	-27	0
<b>Total Income</b>	<b>-20,460</b>	<b>-20,656</b>	<b>196</b>
<b>Net Operational Expenditure</b>	<b>8,739</b>	<b>8,746</b>	<b>(7)</b>
<b><u>Recharges</u></b>			
Central Support Services Costs	1,770	1,736	34
HBC Support Costs Income	-79	-79	0
Premises Support Costs	226	226	0
Transport Support Costs	209	310	(101)
<b>Net Total Recharges</b>	<b>2,126</b>	<b>2,193</b>	<b>(67)</b>
<b>Net Department Expenditure</b>	<b>10,865</b>	<b>10,939</b>	<b>(74)</b>

## Public Health & Public Protection

	Annual Budget	Actual Spend	Variance (Overspend)
	£'000	£'000	£'000
<b><u>Expenditure</u></b>			
Employees	3,255	3,186	69
Other Premises	5	5	0
Supplies & Services	249	253	(4)
Contracts & SLA's	6,792	6,792	0
Transport	8	8	0
Other Agency	18	17	1
Transfer to Reserves	209	209	0
<b>Total Expenditure</b>	<b>10,536</b>	<b>10,470</b>	<b>66</b>
<b><u>Income</u></b>			
Other Fees & Charges	-105	-78	(27)
Reimbursements & Grant Income	-238	-212	(26)
Government Grant	-10,457	-10,457	0
Transfer from Reserves	-652	-652	0
<b>Total Income</b>	<b>-11,452</b>	<b>-11,399</b>	<b>(53)</b>
<b>Net Operational Expenditure</b>	<b>-916</b>	<b>-929</b>	<b>13</b>
<b><u>Recharges</u></b>			
Premises Support	126	126	0
Central Support Services	1,253	1,253	0
Transport Recharges	21	19	2
Internal Recharge Income	-94	-94	0
<b>Net Total Recharges</b>	<b>1,306</b>	<b>1,304</b>	<b>2</b>
<b>Net Department Expenditure</b>	<b>390</b>	<b>375</b>	<b>15</b>

**ENTERPRISE, COMMUNITY & RESOURCES DIRECTORATE**  
**Community & Environment**

	Annual Budget £'000	Actual Spend £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	13,458	14,078	<b>(620)</b>
Other Premises	2,063	2,094	<b>(31)</b>
Supplies & Services	1,580	1,563	<b>17</b>
Book Fund	183	180	<b>4</b>
Hired & Contracted Services	1,194	1,190	<b>4</b>
Food Provisions	656	680	<b>(24)</b>
School Meals Food	2,011	1,999	<b>12</b>
Transport	95	76	<b>19</b>
Other Agency Costs	330	307	<b>23</b>
Waste Disposal Contracts	6,175	6,321	<b>(146)</b>
Grants To Voluntary Organisations	277	237	<b>40</b>
Grant To Norton Priory	172	174	<b>(2)</b>
Rolling Projects	56	54	<b>2</b>
Capital Financing	78	80	<b>(2)</b>
Transfers To Reserves	783	783	<b>0</b>
<b>Total Expenditure</b>	<b>29,111</b>	<b>29,816</b>	<b>(705)</b>
<b><u>Income</u></b>			
Sales Income	-2,144	-2,013	<b>(131)</b>
School Meals Sales	-2,329	-2,337	<b>8</b>
Fees & Charges Income	-5,333	-5,111	<b>(222)</b>
Rents Income	-116	-110	<b>(6)</b>
Government Grant Income	-1,443	-1,454	<b>11</b>
Reimbursements & Other Grant	-600	-814	<b>214</b>
Schools SLA Income	-99	-98	<b>(1)</b>
Internal Fees Income	-234	-233	<b>(1)</b>
School Meals Other Income	-2,107	-2,117	<b>10</b>
Catering Fees	-192	-130	<b>(62)</b>
Capital Salaries	-123	-130	<b>7</b>
Rolling Projects Income	14	22	<b>(8)</b>
Transfers From Reserves	-1,499	-1,499	<b>0</b>
<b>Total Income</b>	<b>-16,205</b>	<b>-16,024</b>	<b>(181)</b>
<b>Net Operational Expenditure</b>	<b>12,906</b>	<b>13,792</b>	<b>(886)</b>
<b><u>Recharges</u></b>			
Premises Support	1,760	1,760	<b>0</b>
Transport Recharges	2,072	1,896	<b>176</b>
Departmental Support Services	9	9	<b>0</b>
Central Support Services	3,462	3,462	<b>0</b>
Asset Charges	5,276	5,276	<b>0</b>
HBC Support Costs Income	-450	-454	<b>4</b>
<b>Net Total Recharges</b>	<b>12,129</b>	<b>11,949</b>	<b>180</b>
<b>Net Department Expenditure</b>	<b>25,035</b>	<b>25,741</b>	<b>(706)</b>

## Economy, Enterprise & Property

	Annual Budget £'000	Actual Spend £'000	Variance (Overspend ) £'000
<b><u>Expenditure</u></b>			
Employees	4,513	4,531	(18)
Repairs & Maintenance	2,208	2,227	(19)
Premises	43	42	1
Energy & Water Costs	652	565	87
NNDR	556	542	14
Rents	353	345	8
Economic Regeneration Activities	110	110	0
Supplies & Services	2,222	2,147	75
Grants to Voluntary Organisations	60	60	0
Agency Related	3	2	1
Capital Financing	80	80	0
Transfer to Reserves	493	493	0
<b>Total Expenditure</b>	<b>11,293</b>	<b>11,144</b>	<b>149</b>
<b><u>Income</u></b>			
Fees & Charges	-316	-418	102
Rent – Markets	-794	-788	(6)
Rent – Investment Properties	-158	-150	(8)
Rent – Commercial Properties	-861	-887	26
Government Grant Income	-2,614	-2,614	0
Recharges to Capital	-163	-137	(26)
Schools SLA Income	-528	-501	(27)
Transfer from Reserves	-934	-934	0
Reim & Other Grant Income	-186	-202	16
<b>Total Income</b>	<b>6,554</b>	<b>-6,631</b>	<b>77</b>
<b>Net Operational Expenditure</b>	<b>4739</b>	<b>4,513</b>	<b>226</b>
<b><u>Recharges</u></b>			
Premises Support Costs	1,746	1,746	0
Transport Support Costs	22	22	0
Central Support Service Costs	1,870	1,870	0
Accommodation Income	-2,624	2,624	0
Repairs & Maintenance Income	-2,412	-2,412	0
Central Support Service Income	-1,890	-1,890	0
Asset Rental Support Costs	1,655	1,655	0
<b>Net Total Recharges</b>	<b>-1,633</b>	<b>-1,633</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>3,106</b>	<b>2,880</b>	<b>226</b>

## Finance

	Annual Budget £'000	Actual Spend £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	5,517	5,038	479
Supplies & Services	376	383	(7)
Insurance	1,299	1,277	22
Rent Allowances	39,318	39,318	0
Non HRA Rent Rebates	65	60	5
Discretionary Social Fund	168	168	0
Discretionary Housing Pyts	413	413	0
Concessionary Travel	2,175	2,137	38
Contribution to Reserves	156	156	0
LCR Levy	2,175	2,175	0
<b>Total Expenditure</b>	<b>51,662</b>	<b>51,125</b>	<b>537</b>
<b><u>Income</u></b>			
Clerical Error Recovery	-283	-283	0
NNDR Admin Grant	-166	-158	(8)
Rent Allowances	-38,870	-38,843	(27)
Other Fees & Charges	-286	-226	(60)
Non HRA Rent Rebate	-65	-60	(5)
Grants & Reimbursements	-364	-441	77
Dedicated Schools Grant	-112	-112	0
Discretionary Hsg Payment Gt	-387	-398	11
Hsg Benefit Admin Grant	-510	-510	0
Universal Credits	-295	-295	0
Council Tax Admin Grant	-221	-221	0
Council Tax Liability Order	-421	-519	98
Schools SLAs	-837	-829	(8)
LCR Reimbursement	-2,175	-2,175	0
Transfer from Reserves	-291	-14	(277)
<b>Total Income</b>	<b>-45,283</b>	<b>-45,084</b>	<b>(199)</b>
<b>Net Operational Expenditure</b>	<b>6,379</b>	<b>6,041</b>	<b>338</b>
<b><u>Recharges</u></b>			
Premises Support	199	199	0
Transport Recharges	6	6	0
Central Recharges	2,451	2,451	0
Central Recharge Income	-4,576	-4,556	(20)
<b>Net Total Recharges</b>	<b>-1,920</b>	<b>-1,900</b>	<b>(20)</b>
<b>Net Department Expenditure</b>	<b>4,459</b>	<b>4,141</b>	<b>318</b>

## ICT and Support Services

	Annual Budget £'000	Actual Spend £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	6,838	6,806	32
Supplies & Services	779	795	(16)
Capital Financing	127	43	84
Transport	1	1	0
Computer Repairs & Software	896	835	61
Transfer to Reserves	15	0	15
Communication Costs	385	405	(20)
<b>Total Expenditure</b>	<b>9,041</b>	<b>8,885</b>	<b>156</b>
<b><u>Income</u></b>			
Fees & Charges	-1,055	-1,055	0
Schools SLA	-509	-549	40
Reimbursements & Other Grants Income	-15	-10	(5)
<b>Total Income</b>	<b>-1,579</b>	<b>-1,614</b>	<b>35</b>
<b>Net Operational Expenditure</b>	<b>7,462</b>	<b>7,271</b>	<b>191</b>
<b><u>Recharges</u></b>			
Premises Support	498	498	0
Transport	5	5	0
Central Support Recharges	920	920	0
Support Services Income	-9,925	-9,930	5
Asset Rental Support Costs	1,773	1,773	0
<b>Net Total Recharges</b>	<b>-6,729</b>	<b>-6,734</b>	<b>5</b>
<b>Net Department Expenditure</b>	<b>733</b>	<b>537</b>	<b>196</b>



## Legal & Democratic Services

	Annual Budget £'000	Actual Spend £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	1,754	1,760	(6)
Supplies & Services	382	308	74
Civic Catering & Functions	27	24	3
Legal Expenses	223	180	43
Mayoral Expenses	22	2	20
<b>Total Expenditure</b>	<b>2,408</b>	<b>2,274</b>	<b>134</b>
<b><u>Income</u></b>			
Land Charges	-90	-82	-8
School SLAs	-80	-80	0
Licence Income	-261	-272	11
Fees & Charges Income	-41	-65	24
Government Grant Income	-39	-39	0
Reimbursements & Other Grant Income	-168	-185	17
<b>Total Income</b>	<b>-679</b>	<b>-723</b>	<b>44</b>
<b>Net Operational Expenditure</b>	<b>1,729</b>	<b>1,551</b>	<b>178</b>
<b><u>Recharges</u></b>			
Premises Support Costs	187	187	0
Transport Support Costs	36	36	0
Central Support Service Costs	313	313	0
Support Recharges Income	-1,732	-1,732	0
<b>Net Total Recharges</b>	<b>-1,196</b>	<b>-1,196</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>533</b>	<b>355</b>	<b>178</b>

## Planning & Transportation

	Annual Budget £'000	Actual Spend £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	4,303	4,199	104
Other Premises	171	88	83
Contracted Services	244	123	121
Supplies & Services	158	264	(106)
Street Lighting	1,652	1,603	49
Highways Maintenance	2,364	2,471	(107)
Fleet Transport	1,143	1,082	61
Lease Car Contracts	40	36	4
Bus Support	639	732	(93)
Finance Charges	145	48	97
Grants to Vol. Organisations	68	68	0
LCR Levy	754	754	0
NRA Levy	63	63	0
Contribution to Reserves	968	968	0
<b>Total Expenditure</b>	<b>12,712</b>	<b>12,499</b>	<b>213</b>
<b><u>Income</u></b>			
Sales	-316	-353	37
Planning Fees	-562	-556	(6)
Building Control Fees	-209	-167	(42)
Other Fees & Charges	-1,023	-1,097	74
Rent	-8	0	(8)
Grants & Reimbursements	-446	-589	143
Government Grant Income	-114	-135	21
Efficiency Savings	-60	-60	0
Schools SLAs	-42	-44	2
Capital Salaries	-317	-235	(82)
LCR Levy Reimbursement	-754	-754	0
Transfers from Reserves	-571	-471	(100)
<b>Total Income</b>	<b>-4,422</b>	<b>-4,461</b>	<b>39</b>
<b>Net Operational Expenditure</b>	<b>8,290</b>	<b>8,038</b>	<b>252</b>
<b><u>Recharges</u></b>			
Premises Recharges	579	579	0
Transport Recharges	484	472	12
Asset Charges	8,606	8,606	0
Central Recharges	1,333	1,333	0
Transport Recharge Income	-2,734	-2,593	(141)
Central Recharge Income	-1,391	-1,391	0
<b>Net Total Recharges</b>	<b>6,877</b>	<b>7,006</b>	<b>(129)</b>
<b>Net Department Expenditure</b>	<b>15,167</b>	<b>15,044</b>	<b>123</b>

## Policy, People, Performance and Efficiency

	Annual Budget £'000	Actual Spend £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	1,618	1,708	-90
Employees - Apprenticeship	200	0	200
Employees Training	133	72	61
Supplies & Services	138	143	-5
Apprenticeship Levy	300	230	70
<b>Total Expenditure</b>	<b>2,389</b>	<b>2,153</b>	<b>236</b>
<b><u>Income</u></b>			
Fees & Charges	-90	-167	77
Schools SLAs	-416	-387	-29
Transfer from Reserves	-98	0	-98
<b>Total Income</b>	<b>-604</b>	<b>-554</b>	<b>-50</b>
<b>Net Operational Expenditure</b>	<b>1,785</b>	<b>1,599</b>	<b>186</b>
<b><u>Recharges</u></b>			
Premises Support	60	60	0
Central Support Recharges	1,081	1,081	0
Support recharges Income	-2,926	-2,926	0
<b>Net Total Recharges</b>	<b>-1,785</b>	<b>-1,785</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>0</b>	<b>-186</b>	<b>186</b>

## Corporate & Democracy

	Annual Budget	Actual Spend	Variance (Overspend)
	£'000	£'000	£'000
<b><u>Expenditure</u></b>			
Employees	353	275	78
Contracted Services	35	35	0
Supplies & Services	325	483	(158)
Members Allowances	793	822	(29)
Interest Payable	3,455	2,883	572
Bank Charges	79	132	(53)
Audit Fees	144	112	32
Contingency	759	0	759
Capital Financing	2,880	2,904	(24)
Contribution to Reserves	3,870	3,870	0
Debt Management Expenses	34	35	(1)
Precepts & Levies	184	179	5
<b>Total Expenditure</b>	<b>12,911</b>	<b>11,730</b>	<b>1,181</b>
<b><u>Income</u></b>			
Interest Receivable – Treasury	-637	-735	99
Interest Receivable – Other	-27	-76	48
Other Fees & Charges	-52	-64	12
Grants & Reimbursements	-85	-311	226
Government Grant Income	-5,479	-6,521	1,042
Transfer from Reserves	-225	-200	(25)
<b>Total Income</b>	<b>-6,505</b>	<b>-7,907</b>	<b>1,402</b>
<b>Net Operational Expenditure</b>	<b>6,406</b>	<b>3,823</b>	<b>2,583</b>
<b><u>Recharges</u></b>			
Premises Recharges	6	6	0
Asset Charges	-23,393	-23,393	0
Central Recharges	1,420	1,418	2
Central Recharge Income	-411	-395	(16)
<b>Net Total Recharges</b>	<b>-22,378</b>	<b>-22,364</b>	<b>(14)</b>
<b>Net Department Expenditure</b>	<b>-15,972</b>	<b>-18,541</b>	<b>2,569</b>

## Mersey Gateway

	Annual Budget £'000	Actual Spend £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Other Premises	136	140	(4)
Hired & Contracted Services	0	1	(1)
Agency Costs	23,128	20,633	2,495
Insurance	748	0	748
Supplies & Services	3	4	(1)
MGCB Ltd / MGET	1,730	1,643	87
Transport Related	0	21	(21)
External Interest	4,010	2,375	1,635
Finance Charges	164	147	17
Provision	0	3,537	(3,537)
<b>Total Expenditure</b>	<b>29,919</b>	<b>28,501</b>	<b>1,418</b>
<b><u>Income</u></b>			
Toll Income	-15,554	-24,818	9,264
Grants & Reimbursements	-14,406	-3,726	(10,680)
<b>Total Income</b>	<b>-29,960</b>	<b>-28,544</b>	<b>(1,416)</b>
<b>Net Operational Expenditure</b>	<b>-41</b>	<b>-43</b>	<b>2</b>
<b><u>Recharges</u></b>			
Property Support Recharges	3	2	1
Central Support Recharges	38	41	(3)
<b>Net Total Recharges</b>	<b>41</b>	<b>43</b>	<b>(2)</b>
<b>Net Department Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>



**APPENDIX 2**

**2017/18 CAPITAL EXPENDITURE**

Directorate/Department	2017/18 Capital Allocation  £'000	Actual Expenditure  £'000	2017/18 Allocation Remaining  £'000
<b><u>Enterprise Community &amp; Resources Directorate</u></b>			
<b>Community and Environment</b>			
Stadium Minor Works	30	10	20
Brindley Café Extension	80	0	80
Norton Priory	455	66	389
Open Spaces Schemes	602	511	91
Children's Playground Equipment	100	107	(7)
The Glen Play Area	25	2	23
Runcorn Hill Park	125	211	(86)
Crow Wood Play Area	450	32	418
Runcorn Cemetery Extension	9	11	(2)
Peelhouse Lane Cemetery	383	136	247
Pheonix Park	110	10	100
Victoria Park Glass House	150	0	150
Sandymoor Playing Fields	600	68	532
Widnes Recreation	0	62	(62)
Landfill Tax Credit Schemes	160	0	160
Litter Bins	20	20	0
<b>ICT &amp; Support Services</b>			
ICT Rolling Programme	1,100	571	529
<b>Economy, Enterprise &amp; Property</b>			
Castlefields Regeneration	0	1	(1)
3MG	4,966	4,573	393
Johnsons Lane Infrastructure	66	-42	108
Decontamination of Land	50	-42	92
SciTech Daresbury – EZ Grant	483	102	381
Venture Field	6,000	5,959	41
Linnets Clubhouse	1,173	1,135	38
The Croft	30	0	30
Former Crosville Site	1,150	944	206
Signage at The Hive	87	87	0
Widnes Market Refurbishment	100	85	15
Widnes Land Purchases	235	235	0
Police Station / John Briggs House	0	-4	4

Directorate/Department	2017/18 Capital Allocation	Actual Expenditure	2017/18 Allocation Remaining
	£'000	£'000	£'000
Former Simms Cross Caretakers House	14	11	3
Equality Act Improvement Works	120	112	8
Broseley House	690	0	690
Murdishaw Regeneration	46	0	46
Solar Farm	60	20	40
<b>Mersey Gateway</b>			
Land Acquisitions	6,355	6,025	330
Development Costs	1,689	1,253	436
Loan Interest During Construction	2,197	2,192	5
Construction Costs	67,500	67,500	0
Mersey Gateway Liquidity Fund	10,000	10,000	0
<b>Other</b>			
Risk Management	155	18	137
Fleet Replacements	1,500	542	958
<b>Planning &amp; Transportation</b>			
Bridge & Highway Maintenance	5,513	4,782	731
Integrated Transport & Network Management	460	460	0
Street Lighting – Structural Maintenance & Upgrades	500	324	176
STEPS Programme	978	714	264
Earle Road Gyratory	0	14	(14)
Silver Jubilee Bridge Major Maintenance & Reconfiguration	2,440	1,218	1,222
<b>Total Enterprise Community &amp; Resources</b>	<b>118,956</b>	<b>110,035</b>	<b>8,921</b>
<b>People Directorate</b>			
<b>Adult Social Care</b>			
Upgrade PNC	6	6	0
ALD Bungalows	199	0	199
Grangeway Court Refurbishment	0	12	(12)
Bredon Reconfiguration	56	73	(17)
Vine Street Reconfiguration	100	67	33
Purchase of 2 adapted properties	520	0	520



Directorate/Department	2017/18 Capital Allocation	Actual Expenditure	2017/18 Allocation Remaining
	£'000	£'000	£'000
<b>Complex Pool</b>			
Disabled Facilities Grant	904	897	7
Stairlifts (Adaptations Initiative)	300	296	4
RSL Adaptations (Joint Funding)	250	240	10
Madeline McKenna Residential Home	450	314	136
Millbrow Nursing Home	935	785	150
<b>Schools Related</b>			
Asset Management Data	5	2	3
Capital Repairs	692	643	49
Asbestos Management	38	34	4
Schools Access Initiative	15	8	7
School Modernisation Projects	67	67	0
Lunts Heath Primary School	200	194	6
Universal Infant School Meals	2	2	0
Early Education for 2yr olds	8	8	0
St Edwards Catholic Primary	0	2	(2)
Hale Primary	3	3	0
Fairfield Primary School	760	761	(1)
Weston Point Primary School	140	139	1
Kitchen Gas Safety	50	0	50
Small Capital Works	101	58	43
The Bridge School Vocational Centre	15	12	3
<b>Total People Directorate</b>	<b>5,816</b>	<b>4,623</b>	<b>1,193</b>
<b>TOTAL CAPITAL PROGRAMME</b>	<b>124,772</b>	<b>114,658</b>	<b>10,114</b>
Slippage (20%)	-9,454		
<b>TOTAL</b>	<b>115,318</b>	<b>114,658</b>	<b>660</b>